

### Introductions



# **Louise Nash** | Origination Actuary nashl@pensioncorporation.com

- Louise joined PIC's origination team in 2023 from WTW where she was previously a Director in the Pension Risk Transfer team.
- Louise has worked in pension scheme de-risking for 10 years, with extensive experience in strategic advice to schemes on de-risking options and bulk annuity and longevity swap transactions from £1m to £16bn.

# **Rachel Jervis** | Head of Reinsurance Structuring jervis@pensioncorporation.com

- Rachel is an actuary who joined PIC's reinsurance team in 2016, having previously worked at LCP.
- Since joining PIC, Rachel has led a number of PIC's longevity reinsurance transactions, including for BAT, Marks & Spencer and the novation of an existing longevity swap for MNOPF.

# **Agenda**



Scope of the bulk annuity market



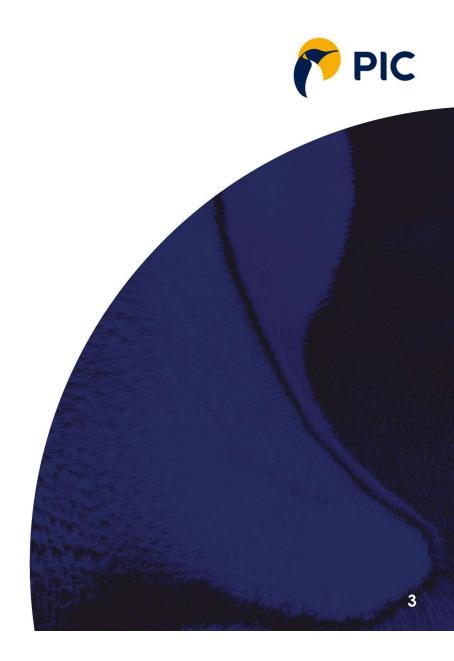
Reinsurance



Market capacity and appetite



**Insurer selection** 







Scope of the bulk annuity market.



### Scope of the bulk annuity market



c5000 UK DB Pension Schemes

Over 50% closed to accrual and over 60% of schemes over 100% funded on a buyout measure

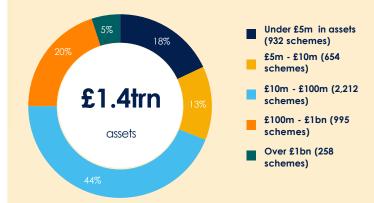
£1.4trn in assets in March 2023

c£950bn of these assets are concentrated in the largest 258 schemes with assets more than £1bn

Large recent funding gains

Aggregate buyout funding levels improved from c80% in March 2022 to c110% in March 2023 – huge increase in schemes who can afford full buyout leading to surge in volume of quotations

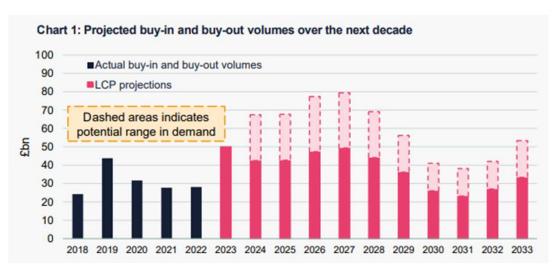
Distribution of schemes by size (31 March 2023)



Source: PPF Purple Book 2023

### Potential market demand for bulk annuities





Source: LCP predictions

Volumes of business have been over £20bn a year since 2018

Current market intelligence suggests c. £50bn of transactions in 2023 and £50-60bn in 2024. We are already aware of £40bn of named tenders in 2024

Significant increase in demand expected over next 5 years

## Mega-deals and small schemes



#### **Very large schemes**

- Some of the largest schemes in the UK are also some of the best funded.
- Actively discussing their endgame strategy whether potentially insurance.
- 2023 saw some "mega-deals" signing with a £6.5n buy-in for the RSA pension schemes, a £4.8bn buy-in for the Boots Pension Scheme and a £4bn buy-in for the Co-op Pension Scheme.
- Expect more mega-deals to come to market and for these transaction sizes to be exceeded in the future.

#### **Small schemes**

- c3.500 schemes with assets less than £100m.
- Insurers and advisors are working together to find ways to streamline processes and innovate in this area.



Reinsurance.



# Longevity reinsurance

Reinsurers also participate in the bulk annuity market (indirectly)!



PIC and most other insurers choose to reinsure at least some of their longevity risk.





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### Routes to reinsurance

#### **Longevity swaps**

- Large schemes typically £1bn+
- Mid-sized schemes typically between £300m and £1bn
- Small schemes typically under £300m

#### <u>Funded reinsurance</u>

• PIC uses Funded Reinsurance on a selective basis.









Market capacity and update.

## Insurers participating in bulk annuity market



|                 | Appetite by transaction size |        |                 |                  |                 |       | Residual risk cover<br>appetite |                                  |
|-----------------|------------------------------|--------|-----------------|------------------|-----------------|-------|---------------------------------|----------------------------------|
|                 | Deferreds?                   | <£50m* | £50m-<br>£100m* | £100m-<br>£0.5bn | £0.5bn-<br>£2bn | >£2bn | Offered?                        | Minimum<br>transaction<br>size** |
| Aviva           | ~                            | •      |                 |                  |                 |       |                                 | £200m                            |
| Canada Life     | ?                            |        | •               |                  | •               | •     | •                               | n/a                              |
| Just            | ~                            |        |                 | 9                |                 | •     |                                 | £250m                            |
| Legal & General | ~                            | 0      |                 | 0                | •               | •     |                                 | £200m                            |
| PIC             | 4                            | •      |                 |                  |                 |       |                                 | £400m                            |
| Rothesay        | ~                            | •      | •               |                  |                 | •     |                                 | £350m                            |
| Scottish Widows | ?                            | •      |                 |                  |                 |       |                                 | £150m                            |
| Standard Life   | ~                            | •      | •               |                  |                 | •     |                                 | £150m                            |

Source – Hymans de-risking report 2023

In 2023, M&G also re-entered the market, initially focussing on £250m – £1 bn deals with bespoke structuring requirements.

This picture is changing – capacity is increasing for some and more targeted for others. Further new entrants expected.



# Potential constraints to the bulk annuity market







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# Operational considerations of new business







Insurer selection.



## How do pension schemes select an insurer?













Price

Contractual terms

Member experience

Financial strength

Sustainability









Asset transition proposal



Project execution capability

While in most cases the best price wins, this is not always the case. Pension schemes assess insurers through a wide variety of lenses and with increasing use of partnerships, these factors are becoming more important.





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